



EADS

EUROPEAN AERONAUTIC DEFENCE AND SPACE COMPANY N.V., (EADS N.V.)
Le Carré, Beechavenue 130-132,
1119 PR Schiphol-Rijk, The Netherlands
Tel: (31-20) 655-4800 Fax: (31-20) 655-4801
www.eads.net

Employment: 103,967

Officers:

Co-Chairmen Manfred Bischoff, Arnaud Lagardère; **CEOs** Philippe Camus, Rainer Hertrich; **CFO** Hans Peter Ring; **Head, Space Div.** François Auque; **Chairman and CEO, EADS North America** Ralph D. Crosby, Jr.; **Head, Defence and Security Systems Div.** Thomas Enders; **Head, Military Transport Aircraft Div.** Francisco Fernández Sáinz; **President and CEO, Airbus** Noël Forgeard; **Head, Strategic Coordination** Jean-Louis Gergorin; **Head, EADS International** Jean-Paul Gut; **COO, Airbus** Gustav Humbert; **Head, Aeronautics Div.** Dietrich Russell

Aerospace Organization/Products:

Aeronautics Division (Munich, Germany, and Toulouse, France):

Conducts the EADS aeronautic activities not included in the Airbus Division, the Military Transport Aircraft Division and the Defense and Security Systems Division. **Eurocopter** (Marignane, France): Produces helicopters including EC120, EC135, EC225, EC725, NH90 and Tiger. **ATR** (Toulouse, France): Manufactures regional aircraft including ATR 42-500 and ATR 72-500. **EADS Socata** (Le Bourget, France): Makes light aircraft including TBM 700 and TB Trinidad GT. **EADS EFW** (Dresden, Germany): Performs aircraft and freighter conversion. **EADS Sogetma Services** (Merignac, France): Maintenance and modifications.

Airbus Division (Toulouse, France):

Consists of four families of aircraft: single-aisle A320 family (A318, A319, A320 and A321), twin-aisle A300/A310 family, long-range A330/A340 family and double-deck A380 family (in service in 2006); A319 business jet. Final assembly lines are located in Toulouse, France, (A300-600, A310, A320, A330, A340 and A380) and Hamburg, Germany, (A318, A319, A321 and A380).

Defence and Security Systems Division (Munich, Germany):

EADS Defence and Communication Systems (Munich, Germany): System house for the entire C4ISR chain, naval and air defence systems, manned and unmanned airborne mission systems and secure communication systems. Products include a range of UAVs from the tactical to the strategic level as well as image reception and processing ground segments. **EADS Defence Electronics** (Ulm, Germany): Hub for the sensor, electronics and mission avionics business at EADS. Supplier of airborne and land- and ship-based radar and other sensors. Active in the fields of electronic warfare and advanced avionics for combat and wide-body aircraft, helicopters, UAVs and next-generation technologies, such as electronically scanned radars. **EADS Military Aircraft** (Munich, Germany): Military aircraft activities, including the Eurofighter Typhoon and other combat and trainer aircraft programs like Mako; technical logistic support or modernization of a wide variety of aircraft, such as the F-4 Phantom, F/A-18 Hornet, Harrier, Hercules C-130, E-3A AWACS, MiG-29, Mirage F-1, P-3 Orion, Tornado, or Transall C-160. **EADS Services** (Paris, France): Provides advice, case studies, training and evaluation at all phases of civil product life cycles. Also comprise tasks outsourced by the armed forces such as the organized supply of spare parts, the provision and maintenance of the military fixed-network telecommunications infrastructure, or the development, production and maintenance of multi-task test systems for aircraft and radar maintenance. **Missiles** (EADS/LFK, Unterschleissheim, Germany and MBDA, London, UK): Over 40 guided missile programs such as Aster, Exocet, KEPD 350, Kormoran, LFK NG, Meteor, Milan, Mistral, MEADS, Roland, Scalp EG/Storm Shadow, Taurus, TRIGAT LR. Develops and manufactures missile subsystems such as warheads, guidance systems or propulsion units and devices.

EADS Space Division (Paris, France):

EADS Space Division is subdivided into three main business units: **EADS Astrium** (Velizy, France): Consists of four operational units: commercial telecommunications (e.g. Eurostar), military telecommunications (e.g. Skynet 5), Earth observation, science, navigation, and equipment and sub-systems. Designs and manufactures satellites for fixed and mobile telecommunications services and direct-to-home broadcast services, for TV, radio and other dedicated applications. Designs and manufactures a wide range of Earth observation satellites, optical and radar instruments and ground segment equipment for remote-sensing applications, operations and services (e.g. Envisat). EADS Astrium is prime contractor for: Helios, the European military observation satellite system; the spacecraft in the European Space Agency's major scientific programs, (including Solar and Heliospheric Observatory satellite SOHO, the four satellite fleet Cluster 2, the X-Ray Multi Mirror satellite XMM-Newton and the deep space cometary probe Rosetta); Mars Express and Venus Express. **EADS Space Services** (Munich, Germany): Responsible for developing satellite service activities in the telecommunications and navigation segments. **EADS Space Transportation** (Les Mureaux, France): European space transportation and orbital infrastructures specialist; industrial architect for Ariane 5 including mission analysis and flight software; prime contractor for all Ariane 5 stages; responsible for developing and building the ATV (Automated Transfer Vehicle); partner in the International Space Station project; prime contractor for the Columbus laboratory; supplies the French Nuclear Forces with ballistic missiles such as the M-45 and the station M-51 for the French submarine fleet. Three other subsidiaries contribute specific skills to the activities of EADS Space: **CILAS** (Marcoussis, France): Military range-finding lasers; target designation lasers for major scientific programs; industrial and scientific instrumentation. **EADS CASA Espacio** (Madrid, Spain): Develops, produces and integrates space frames for structural, thermal and power distribution subsystems used for launchers, satellites and the International Space Station. Also supplies onboard reflectors and active phased array antennas, deployment and separation mechanisms and associated electronics. **EADS Sodern** (Limeil Brevanne, France): Active in the field of optronic equipment (attitude sensors, detection and scientific instrumentation).

Military Transport Aircraft Division (Madrid, Spain):

Manufactures and sells light, medium (C-212, C-295 and CN-235) and in the future through the A400M, heavy military transport aircraft.

Joint Ventures:

Airbus SAS, partner: BAE Systems (UK). **Arianespace S.A.**, partners: 53 corporate shareholders in 12 European countries. **ATR**, partner: Finmeccanica (Italy). **MBDA**, partners: BAE Systems (UK), Finmeccanica (Italy).

FINANCIALS (\$ MILLIONS):*	2001	2002	% Change
Operating Revenues	27,287	31,345	15%
Operating Expenses	22,540	25,647	14%
Net Profits	1,216	313	(74%)
Debt to Equity Ratio	—	—	—

*AWST conversions based on exchange rates available on 12/31/01 and 12/31/02.
†Values updated from 2003 Source Book.