



SAGEM SA (Groupe SAGEM)  
 Le Ponant de Paris  
 27 rue Leblanc  
 75512 Paris Cedex 15, France  
 Tel: (33-1) 4070-6363  
 Fax: (33-1) 4070-6600  
 www.sagem.com

Employment: 11,660

**Officers:**

**Chairman, Executive Board** Gregoire Olivier; **Chairman, Supervisory Board** Mario Colaiacovo; **Managing Director, Defense Activity** Jacques Paccard; **Director, Systems & Modernisation** Christian Dedieu; **Director, Guidance and Navigation** Christian Jaeger; **Director, UAV Systems** Didier Godart; **Director, Avionics and Flight Control** Emmanuel Cazali; **Director, Optronics Systems** Pascal Dupuy; **Director, Military Avionics** Remy Letscher

**Aerospace Organization/Products:**

**Defence Activity (Nanterre, France):**

**Aeronautic Systems:** Avionics; aircraft modernization kits; missile warning systems; mission planning systems. **Avionics and Flight Control:** Autopilot and automatic flight control systems; attitude and heading reference system (AHRS); single-axis stability augmentation system (SAS); actuators; data management equipment for aircraft and helicopters; flight test equipment; aircraft condition monitoring systems; high-capacity memories. **Navigation & Guidance:** Inertial navigation systems for aircraft, helicopters, spacecraft, land vehicles, submarines and surface ships; inertial guidance systems for tactical and strategic missiles and missile launchers; missile infrared homing equipment; inertial sensor units for stabilization and flight control systems; hybrid navigation and localization systems; GPS/inertial navigation systems. **Optronics Systems:** Thermal imagers; Flirs; day/night sighting systems; observation and fire control systems (missiles); trajectory systems; astronomy and space high-precision optics and large-scale optics. **Secure Terminals and Systems:** Airport security systems based on fingerprint identification, secure terminals (telephone and facsimile); military terminals; network, system and terminal security; encryption; radio communications; mobile digital transmission systems. **UAV:** Complete UAV systems, including image transmission processing, display and storage, and digital map production workshops.

**Subsidiaries:**

**Sfim Inc.** (Grand Prairie, TX, USA): Produces avionics for civil aircraft and helicopters for US-based customers.

**FINANCIALS (\$ MILLIONS)\*:**

	2000 <sup>†</sup>	2001	% Change
Operating Revenues	4,023	2,691	(33%)
Operating Expenses	3,781	2,782	(26%)
Net Profits	143	(12)	(108%)
Debt to Equity Ratio	50%	58%	16%

\*AW&ST conversion based on exchange rates available on 12/31/00 and 12/31/01.

† Values updated from 2002 Source Book.