



Employment: 13,600

Officers:

President and CEO Åke Svensson; **Exec. VPs and CFOs** Göran Sjöblom, Ingemar Andersson; **Group Senior VP** Jan Nygren; **Head, Saab Aerosystems** Lennart Sindahl; **Head, Saab Aerostructures** Pontus Kallén; **Head, AerotechTelub** Dan-Åke Enstedt; **Head, SaabTech** Björn Erman; **Head, Saab Bofors Dynamics** Tomas Samuelsson; **Head, Saab Ericsson Space** Bengt Mörtberg; **Head, Saab Aviation Services** Rolf Eriksson; **Head, Saab Aircraft Leasing** Michael Magnusson; **Head, Saab Nyge Aero** Bengt Hörnsten; **Head, Saab Aviocomp** Jan Ingvar Johansson; **Head, Saab Training Systems** Johan Ohlson; **Head, Saab TransponderTech** Lars Bergholz

Aerospace Organization/Products:

Saab Business Units and Products:

AerotechTelub (Arboga, Linköping, Stockholm and Vaxjo, all Sweden): High-technology services, maintenance and customized systems solutions in aviation, communication, information, sensors, logistics, testing and materials technology. **Saab Aerostructures**: (Linköping, Sweden): Produces structural assemblies including systems for commercial aircraft; modifies and markets earlier Saab fighters. Performs military aircraft and helicopter maintenance. **Saab Aerosystems** (Linköping, Sweden): Produces the Gripen fighter (140 delivered through 7/03), develops future aerospace systems. **Saab Aviation Services** (Saab Aircraft, Saab Aircraft Leasing) (Linköping and Stockholm, both Sweden; Alexandria, VA, USA): Commercial aircraft maintenance, engine and component maintenance; provides product support for the Saab 340 and Saab 2000 regional airliners and Saab 340 airborne early warning aircraft; manages a leasing portfolio of 300 Saab 340 and Saab 2000 models. **Saab Barracuda** (Gamleby, Sweden and subsidiary in USA): Signature management systems. **Saab Bofors Dynamics** (Karlskoga, Linköping, Gothenburg, and Motala, all Sweden): Develops and manufactures guided weapons systems, missile systems, antitank systems, and underwater systems. **Saab Ericsson Space** (Gothenburg and Linköping, both Sweden, and a subsidiary in Austria): On-board computers, antennas and microwave electronics, separation systems for space vehicles. **SaabTech** (Järfälla, Kista and Stockholm, all Sweden, and a subsidiary in Australia): Information and command and control systems, electronic warfare systems and avionics. **Saab Training Systems** (Huskvarna, Sweden): Simulation and training systems. **Saab TransponderTech** (Stokholm and Linköping, both Sweden): Position and navigation systems.

Joint Ventures:

A2 Acoustics, partner: WM-Data (Sweden). **Ericsson Saab Surveillance Systems**, partner: Ericsson Microwave Systems (Sweden). **Gripen International**, partner: BAE Systems (UK). **Saab Ericsson Space**, partner: Ericsson Microwave Systems (Sweden). **Taurus Systems GmbH**, partner: EADS (Germany).

FINANCIALS (\$ MILLIONS)*:

	2001	2002	% Change
Operating Revenues	1,520	1,700	12%
Operating Expenses	1,366	1,098	(3%)
Net Profits	109	75	(3%)
Equity to Assets Ratio	22%	24%	1%

*AW&ST conversion based on exchange rates available on 12/31/01 and 12/31/02.



Employment: 12,097

Officers:

Chairman, Supervisory Board Mario Colaiacovo; **Chairman, Executive Board** Gregoire Olivier; **Managing Director, Defense Security** Jacques Paccard; **Director, Systems & Modernization** Christian Dedieu; **Director, Guidance and Navigation** Christian Jaeger; **Director, UAV Systems** Didier Godart; **Director, Avionics and Flight Control** Emmanuel Cazali; **Director, Optronics Systems** Pascal Dupuy; **Director, Military Avionics** Remy Letscher

Aerospace Organization/Products:

Aerospace and Defense Div. (Paris, France):

Aeronautic Systems: Avionics; aircraft modernization kits; missile warning systems; mission planning systems. **Avionics and Flight Control:** Autopilot and automatic flight control systems; altitude and heading reference system (AHRS); single-axis stability augmentation system (SAS); actuators; data management equipment for aircraft and helicopters; flight test equipment; aircraft condition-monitoring systems; high-capacity memories. **Navigation & Guidance:** Inertial navigation systems for aircraft, helicopters, spacecraft, land vehicles, submarines and surface ships; inertial guidance systems for tactical and strategic missiles and missile launchers; missile infrared homing equipment; inertial sensor units for stabilization and flight control systems; hybrid navigation and localization systems; GPS/inertial navigation systems. **Optronics Systems:** Thermal imagers; Flirs; day/night sighting systems; observation and fire control systems (missiles); trajectography systems; astronomy and space high-precision optics and large-scale optics. **Secure Terminals and Systems:** Airport security systems based on fingerprint identification, secure terminals (telephone and facsimile); military terminals; network, system and terminal security; encryption; radio communications; mobile digital transmission systems. **UAV:** Complete UAV systems, including image transmission processing, display and storage, and digital map production workshops.

Subsidiaries:

Sfim Inc. (Grand Prairie, TX, USA): Produces avionics for civil aircraft and helicopters for US-based customers.

Joint Ventures:

DSTU (Dassault-Sagem Tactical UAVs), partner: Groupe Dassault Aviation (France).

FINANCIALS (\$ MILLIONS)*:

	2001	2002	% Change
Operating Revenues	2,691	2,898	8%
Operating Expenses	2,782	2,765	(1%)
Net Profits	(12)	81	575%
Debt to Equity Ratio	58%	54%	(7%)

*AW&ST conversion based on exchange rates available on 12/31/01 and 12/31/02.