



IHI

ISHIKAWAJIMA-HARIMA HEAVY
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Employment: 8,836

Officers:

President & CEO Mototsugu Ito; **Executive VP & Senior Executive Officer** Dogi So; **Executive VP** Jyunichi Hamanaka
Board Director, Managing Executive Officer & President,
Aero-Engine & Space Operations Teiichi Tamaki

Aerospace Organization/Products:

Aero-engine and Space Operations (Tokyo, Japan):

Civil Aero-Engine Division (Tokyo, Japan): Participates in international programs including CF34, GE90, Trent 500/700/800 and V2500 engine programs. Manufactures CT7, GP7200, JT9D, PW2000, PW4000, RB211 and Trent 900 engine parts. Overhauls and repairs CF6, CF34, CFM56, GE90 and V2500 engines. **Defense Systems Division** (Tokyo, Japan): Manufactures, overhauls and repairs the F110 and T700 engines; overhauls, repairs and manufactures engine parts for the CT/T58, F3, F100, F110, J3, J79, T56, T64, T700 and TF40 engines. Overhauls and repairs AE2100, CF6, JT8D and Makila engines. **Gas Turbine Plant Division** (Tokyo, Japan): Engineering and construction for power/cogeneration plants with industrial gas turbines derived from aircraft engines for land and marine uses, including IM150, IM270, IM400, LM1600, LM2500 and LM6000. **Manufacturing Division** (Tokyo, Japan). Kure Plant: Manufactures jet engine parts; assembles and test-runs land and marine gas turbines. Mizuho Plant: Performs assembly and test running, overhauls and repairs jet engines; assembles and tests space related equipment (pump). Soma Plant: Manufactures and repairs jet engine parts. Tanashi Plant: Manufactures jet engine parts, space-related parts and components. **Research & Engineering Division** (Tokyo, Japan): Develops advanced aerodynamic design technology and advanced material application technology. **Space Development Department** (Tokyo, Japan): Develops and manufactures turbopumps for H-2A Rocket; develops GX Rocket Systems, ground support equipment for space-related equipments.

FINANCIALS (\$ MILLIONS)*:

	2002†	2003	% Change
Operating Revenues	8,162	8,504	4%
Operating Expenses	7,031	7,329	4%
Net Profits	42	(81)	(292%)
Debt to Equity Ratio	245	—	—

*Fiscal year ends on March 31. AW&ST conversion based on exchange rates available 3/31/02 and 3/31/03.

†Values are updated from the 2003 Source Book.