



GOODRICH
 GOODRICH CORPORATION
 Four Coliseum Centre
 2730 West Tyvola Road
 Charlotte, NC 28217, USA
 Tel: (704) 423-7000 Fax: (704) 423-7127
 www.goodrich.com

Employment: 21,000

Officers:

President & CEO Marshall O. Larsen; **Segment President, Electronic Systems Segment** Cindy Egnotovich; **Segment President, Airframe Systems Segment** John J. Grisik; **Segment President, Engine Systems Segment** John J. "Jack" Carmola

Aerospace Organization/Products:

Airframe Systems (Cleveland, OH, USA):

Actuation Systems (Wolverhampton, UK): Supplies actuation systems for fins and wings and thrust vectoring control systems for missiles. **Aircraft Wheels & Brakes** (Troy, OH, USA): Designs, manufactures and services aircraft wheels and brakes. **AS Customer Services** (Charlotte, NC, USA): Supplies spares, overhaul facilities and technical support to equipment operators through centers in the Americas, Asia-Pacific and Europe. **Aviation Technical Services** (Everett, WA, USA): Offers aircraft maintenance and overhaul and repair services. **Engineered Polymer Products** (Jacksonville, FL, USA): Creates component designs and manufactures marine composites. **Landing Gear** (Brooklyn Heights, OH, USA): Supports military and commercial customers. **Landing Gear Services** (Burlington, Ontario, Canada): Provides landing gear and wheel and brake overhaul services.

Electronic Systems (Charlotte, NC, USA):

Designs, manufactures and supports avionics systems, air data products, fuel and aircraft utilities, engine sensors, ice detectors, micro-electromechanical machine

devices, as well as optical and space systems. Includes: **Aircraft Interior Products** (Phoenix, AZ, USA), **De-icing and Specialty Systems** (Uniontown, OH, USA), **Fuel & Utility Systems** (Vergennes, VT, USA), **Goodrich Hella Lighting Systems** (Lippstadt, Germany, and Tampa, FL, USA), **JcAir Test Systems** (New Century, KS, USA), **Optical & Space Systems** (Danbury, CT, USA), **Power Systems** (Buckinghamshire, UK), **Propulsion Systems/UPCO** (Phoenix, AZ, USA) and **Sensor Systems** (Burnsville, MN, USA).

Engine Systems (Charlotte, NC, USA):

Designs, manufactures and supports aircraft fuel pumps and engine controls, engine fuel components, turbine airfoils and rotating assemblies, emergency evacuation slides and rafts, crew and attendant seating, passenger restraints, ejection seats and deicing systems. Includes: **Aerostructures** (Chula Vista, CA, USA), **Cargo Systems** (Jamestown, ND, USA), **Engine Controls** (Birmingham, UK), **Turbine Fuel Technologies** (West Des Moines, IA, USA) and **Turbomachinery Products** (Chandler, AZ, USA).

| FINANCIALS (\$ MILLIONS)*: | 2001† | 2002 | % Change |
|----------------------------|-------|-------|----------|
| Operating Revenues | 4,185 | 3,910 | (7%) |
| Operating Expenses | — | — | — |
| Net Income | 177 | 154 | (13%) |
| Debt to Equity Ratio | — | — | — |

*Continuing operations—excluding special items.
 †Values updated from 2003 Source Book.



HARRIS
 HARRIS CORP.
 1025 West NASA Blvd.
 Melbourne, FL 32919, USA
 Tel: (321) 727-4000 Fax: (321) 727-4500
 www.harris.com

Employment: 10,000+

Officers:

Sr. VP, Harris Corporation and President, Government Communications Systems Div. Robert K. Henry

Aerospace Organization/Products:

Government Communications Systems Div. (Palm Bay, FL, USA): Advanced military avionics include: high-speed wired and fiber-optic data busses and networks, cockpit displays, hardware & software digital moving maps, removable mass memory storage devices, advanced avionics modular packaging, high-speed backplanes and interconnects, targeting, geo-location and geo-registration software, fire-control systems. Airborne military communications include Common Data Links (CDL), Link 16 data links, JTRS-compliant data links, weapon data links, antijam GPS antennas, airborne satellite communications terminals, phased-array antennas, special antennas, communications management systems and software, communications integration. Satellite equipment includes: large aperture unfurlable antennas; electronically steered phased-array antennas; complex satellite antennas; on-board digital signal and data processing; high-speed fiber-optic data busses and networks; adaptive nulling antennas; special signal processing systems; special payloads.

| FINANCIALS (\$ MILLIONS)*: | 2002 | 2003 | % Change |
|----------------------------|-------|-------|----------|
| Operating Revenues | 1,876 | 2,093 | 12% |
| Operating Expenses | 1,778 | 2,007 | 13% |
| Net Profits | 83 | 59 | (29%) |
| Debt to Equity Ratio | 21% | 27% | 29% |

*Fiscal year ends on June 27.