

**EL AL**

It's not just an airline. It's Israel.

**EL AL ISRAEL AIRLINES LTD.**

PO Box 41, Ben Gurion International Airport  
 70100 Tel Aviv, ISRAEL Code: LY Employ 3,417  
 Tel. (972-3) 971-6111

www.elal.com

Ownership: 100% state

**Executive Management**

President Amos Shapira

VP Maintenance &amp; Engineering A. Fruchter

VP Finance Yoram Golan

VP Operations Benny Livneh

VP Executive Itzhak Amitay

VP Commercial Bracha Beneli

**Financial Data (mil. US\$)**

	Year Ending 12/31	
	2000†	2001
Passenger Revenue	978.4	823.0
Total Revenue (excluding incidental revenue)	1,304.8	1,104.0
Expenses (excluding incidental revenue)	1,365.8	874.9
Operating Profit	(61.0)	229.1
Net Income after Taxes	(109.4)	(85.2)
Percent Change in:		
Revenue	4.2	(15.4)
Expenses	10.4	(35.9)
Yield-c per RPM	11.15	10.57
Percent Change	1.2	(5.2)
Cost-c per ASM	11.66	8.54
Percent Change	5.9	(26.8)

† Values updated from 2002 Source Book.

**OPERATING  
DATA-SCHEDULED**Calendar Year

2000      2001

Revenue Passenger  
Miles (mil.)      8,777.1      7,788.6

Percent Change      6.9      (11.3)

Revenue Ton  
Miles (mil.)      1,483.6      1,319.7

Percent Change      (3.0)      (11.0)

Aircraft Fleet	Year End Fleet		Year End 2001 Fleet	Projected Year End		
	2000	2001	On Order/Options	2002	2003	2004
Stage III						
737-700	2	2		2	2	2
737-800	3	3		4	4	5
747-200	8	5		5	4	3
747-400	4	4		4	4	4
757-200	8	5		5	5	5
767-200/300	6	6		6	6	6
777-200/300		3		4	5	6
MD-11	1					
Total Fleet	32	28	0	30	30	31
Percent Change	(3.0)	(12.5)		7.1	0.0	3.3