



DELTA AIR LINES, INC.

PO Box 20706, Atlanta, GA 30320, USA

Code: DL Employ 70,000

Tel. (404) 715-2600

www.delta.com

Ownership: 100% publicly traded

### Executive Management

President & CEO Leo F. Mullin

President & COO Frederick W. Reid

Executive VP & CFO Michele Burns

VP Technical Operations Ray Valeika

Executive VP & Chief Marketing Officer Vicki Escarra

Financial Data (mil. US\$)	Year Ending 12/31	
	2000	2001
Passenger Revenue	13,955.3	11,875.7
Total Revenue (excluding incidental revenue)	15,146.0	12,761.6
Expenses (excluding incidental revenue)	13,686.7	13,733.6
Operating Profit	1,459.3	(972.0)
Net Income after Taxes	828.0	(1,216.0)
Percent Change in: Revenue	3.8	(15.7)
Expenses	2.7	0.3
Yield-c per RPM	12.95	12.17
Percent Change	2.7	(6.0)
Cost-c per ASM	9.31	9.72
Percent Change	1.0	4.4

OPERATING DATA-SCHEDULED	Calendar Year	
	2000	2001
Revenue Passenger Miles (mil.)	107,781.6	97,604.2
Percent Change	2.9	(9.4)
Revenue Ton Miles (mil.)	12,617.9	11,331.2
Percent Change	3.2	(10.2)

Aircraft Fleet	Year End Fleet		Year End 2001 Fleet	Projected Year End		
	2000	2001	On Order/Options	2002	2003	2004
Stage III 727-200H*	84	59		40	20	
737-200H*	54	51		32	32	32
737-300	26	26		23	23	23
737-800	40	58	65	62	67	79
757-200	118	121	8	121	129	129
767-200/300	100	102		102	102	102
767-400	12	18	27	21	23	27
777-200/300	7	7	23	8	11	18
L-1011	16					
MD-11	15	15		15	15	15
MD-80	120	120		117	117	117
MD-90	16	16		16	16	16
Total Fleet	608	593	123	557	555	558
Percent Change	(1.0)	(2.5)		(6.1)	(0.4)	0.5

\*Hushkitted