


BRITISH AIRWAYS
BRITISH AIRWAYS PLC.

Waterside, PO Box 365

Harmondsworth, UB7 OGB ENGLAND

Code: BA Employ 60,000

Tel. (44-191) 490-7901 Fax (44-208) 738-9838

www.britishairways.com

Ownership: 100% private

Executive Management

Chairman Lord Marshall of Knightsbridge

Chief Executive Rod Eddington

CFO John Rishton

Financial Data (mil. US\$)	Fiscal Year Ending 3/31	
	2001	2002
Passenger Revenue	11,522.0	10,219.0
Total Revenue (excluding incidental revenue)	13,700.0	12,113.0
Expenses (excluding incidental revenue)	13,139.0	12,272.8
Operating Profit	561.0	(159.8)
Net Income after Taxes	189.0	(187.4)
Percent Change in: Revenue	(4.2)	(11.6)
Expenses	(7.3)	(6.6)
Yield-c per RPM	15.60	15.91
Percent Change	(4.2)	2.0
Cost-c per ASM	12.65	13.24
Percent Change	(6.6)	4.7

OPERATING DATA-SCHEDULED

Calendar Year

2000 2001

Revenue Passenger

Miles (mil.) 73,876.6 64,235.6

Percent Change 0.7 (13.1)

Revenue Ton

Miles (mil.) 10,574.5 9,135.0

Percent Change 2.8 (13.6)

Aircraft Fleet	Year End Fleet		Year End 2001 Fleet	Projected Year End		
	2000	2001	On Order/Options	2002	2003	2004
Stage II 737-200	5					
Concorde	7	7		7	7	7
Stage III 737-3/4/500	53	55		49	45	35
747-200	16					
747-400	57	56		56	56	56
757-200	49	34		25	15	5
767-200/300	21	21		21	21	21
777-200/300	40	45	16	45	46	50
A318/319	19	33	12	33	36	39
A320	10	10	149	22	26	40
A321			4		1	4
Total Fleet	277	261	181	258	253	257
Percent Change	6.1	(5.8)		(1.1)	(1.9)	1.6